

Invitation to the

ESDC/EDA

European Armaments Co-operation (EAC) Course

EAC Awareness Level –

(Activity Number 18-19/25.1/1)

Brussels, 2 – 4 October 2018

EAC Expert Level –

(Activity Number 18-19/25.2/1)

Maribor, 19 – 23 November 2018

In the framework of the European Security and Defence College, the European Defence Agency and the Austrian Ministry of Defence and Sports are pleased to invite delegates to the **two modules of the European Armaments Cooperation Course for 2018**.

The aim of the **European Armament Cooperation (EAC) Course** is to enhance mutual understanding in armament cooperation by critical analysis of the armaments sector; identifying the frameworks, stakeholder's tools and processes, understanding the challenges at stake and benefits at EU level. The Course will deliver commonly educated EAC managers who can undertake international armament cooperation projects with skill and efficiently in the context of a developing CSDP.

The course is aimed at personnel working in related posts to national and international armament cooperation, who need to gain knowledge and experience in acquisition and project management. In addition, the course helps develop experts who can perform in future leadership positions in the wider defence area.

The **European Armament Cooperation (EAC) Course** is structured in two consecutive modules: a three-day residential **Awareness Level Course** running over the period 2 - 4 October 2018 at the **European Defence Agency (EDA)** in Brussels, and a five-day residential **Expert Level Course** conducted over the period 19 – 23 November 2018 at the **Military School Centre** in Maribor, Slovenia.

Additionally, modules of the Internet Distance Learning (IDL) of the ESDC are prerequisites for attending the EAC course.

We are therefore very pleased to invite you to this ESDC training activity in support of the Common Security and Defence Policy. For further information, please refer to the outline curriculum and the administrative details in the annexes or contact the ESDC EDA EAC Course Director, COL Otto Naderer, Austrian Ministry of Defence.

Brussels and Vienna, June 2018

Mr. Roland Van Reybroeck
Director Cooperation Planning&Support
European Defence Agency

LTG Erich Csitkovits
Commandant
Austrian National Defence Academy



Ministry of Defence
Republic of Austria



National Defence Academy Vienna



ESDC EUROPEAN ARMAMENT COOPERATION COURSE

AWARENESS LEVEL COURSE (AWL)

PROGRAMME

BRUSSELS, 2. – 4. October 2018

DRAFT AS OF 15 06 2018

TIME	SUBJECT	LECTURER	METHODOLOGY	MODULE	GENERAL LEARNING OBJECTIVES
Tuesday, 02 October 2018 Moderation: Course Director Otto NADERER					
08.45 – 09.00	Registration	Course Director		ADMINISTRATION	
09.00 – 09.15	Course Introduction	Course Director	Lecture	INTRODUCTION	• Introduction to the Awareness Level Course • Administrative and organisational details
09.15 – 09.30	Introduction to ESDC	Symeon ZAMBAS European Defence Agency	Presentation	INTRODUCTION	• Welcome note on behalf of the European Security and Defence College • Introduction to European Security and Defence College

09.30 – 10.30	Introduction to EDAs role in European Armament Cooperation	Olli RUUTU DCE European Defence Agency	Keynote Q&A	INTRODUCTION ¹	Welcome note by the European Defence Agency
10.30 – 11.15	Missions, Policies and Programmes of the OCCAR	Cristina FERRUZ GARCIA Business Development Officer OCCAR	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	- The main players in the regional defence co-operation in Europe, including the OCCAR, NORDEFCO and BENELUX - Reasons for regional co-operation and specificities of each defence collaborative platform in Europe, its form and substance, with a special emphasis on the on-going activities and projects - Interplay between regional platforms and the mainstream European efforts in capability development
11.15 – 11.30	COFFEE BREAK				

¹ Group picture before the beginning of the keynote.

11.30 – 12.15	The Military Dimension of the Common Security and Defence Policy: Exploring Ways to Improve Efficiency	Luca GUARAGNO Concepts and Capability Directorate EU Military Staff	Key Note Q&A	POLITICAL AND ECONOMIC ENVIRONMENT	• Challenges of the CSDP and their consequences for Capability Development • Role of the EUMS in the EU Capability Development • PESCO – a new dimension of European cooperation
12.15 – 13.00	Current Capability Development Issues	Markus KOHLWEG Chairman EU Military Committee Working Group/Headline Task Force	Lecture Q&A	POLITICAL AND ECONOMIC ENVIRONMENT	• Defence aspects of CSDP capability development and defence co-operation within the CSDP context • Multilateral initiatives, including "Pooling&Sharing"
13.00 – 14.00	LUNCH				

14.00 – 14.45	BENELUX	N.N. Benelux Coordination Staff	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	• The main players in the regional defence co-operation in BENELUX • Reasons for regional co-operation and specificities of each defence collaborative platform in Europe, • its form and substance, with a special emphasis on the on-going activities and projects • Interplay between regional platforms and the mainstream European efforts in capability development
14.45 – 15.00	SHORT BREAK				

15.00 – 15.45	Mission, Policies and Projects of the EDA	Valerio BRIANI Strategy and Policy Unit European Defence Agency	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	• Reasons for which the European Defence Agency (EDA) was created, the description of its mission and role in capability development, armaments, research and technology, and industry and market areas, and the main results achieved • Strategies, policies, common tools, legal framework (including the Cat. A and B), and major programmes and projects the EDA manages on behalf of the Member States • Strategic partnerships with other institutions, organizations and countries • New initiatives: CARD, PESCO, EDIDP
15.45 – 16.15	COFFEE BREAK				

16.15 – 17.00	Main Trends in Defence Capability Development	N.N. Cooperation Planning Unit, European Defence Agency	Lecture Q&A	POLITICAL AND ECONOMICAL ENVIRONMENT	• Key stakeholders and the main trends in European capability development, needs and shortfalls up to 2025 and beyond • European plans, priorities and actions in this area, and taking into account national situations and potential areas of common interest • Current trends in national defence spending (e.g. planning and the execution of budget cycles) • Risks and challenges facing Member States across the full range of CSDP missions, from the defined military requirements to lessons from recent and current operations
17.00 – 17.15	Wrap-up	Course Director	Interaction		

TIME	SUBJECT	LECTURER	METHODOLOGY	MODULE	GENERAL LEARNING OBJECTIVES
Wednesday, 03 October 2018 Moderation: Course Director Otto NADERER					
09.00 – 10.30	Intercultural Communication - Effective International Cooperation	Michael GATES Richard Lewis Communications	Lecture Exercise	INTERCULTURAL AWARENESS	• Developing awareness, appreciation, and ability to collaborate with each other • Exploring informal mechanisms for collaborative efforts, negotiation and consensus-building capabilities • Negotiation and consensus building to develop skills in interpersonal and group dynamics (e.g. conflict management, communication, perspective taking, decision making, team building) at both the dyadic level and the group/team level • Simulations, cases, and experiential exercises used to include high levels of cultural, ethnic, organizational, and ideological diversity
10.30 – 11.00	COFFEE BREAK				

11.00 – 12.30	Intercultural Communication - Effective International Co-operation	Michael GATES Richard Lewis Communications	Lecture Exercise	INTERCULTURAL AWARENESS	- Developing awareness, appreciation, and ability to collaborate with each other - Exploring informal mechanisms for collaborative efforts, negotiation and consensus-building capabilities - Negotiation and consensus building to develop skills in interpersonal and group dynamics (e.g. conflict management, communication, perspective taking, decision making, team building) at both the dyadic level and the group/team level - Simulations, cases, and experiential exercises used to include high levels of cultural, ethnic, organizational, and ideological diversity
12.30 – 13.30	LUNCH				
13.30 – 14.15	Overview of European Defence Procurement Environment	Costas TATAROGLOU European Synergies and Innovation European Defence Agency	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	- Existing Defence procurement tools : Defence and Security Procurement Directive - Specificities/Considerations, including : Article 346 TFEU, Exclusions, Security of Supply, Security of Information, Subcontracting - EDA related activities

14.15 – 15.00	The State of Play of the European Defence Technological and Industrial Base	Marian SAVU European Synergies and Innovation European Defence Agency	Lecture Q&A	POLITICAL AND ECONOMIC ENVIRONMENT	- The state of play of the European Defence Technological and Industrial Base (EDTIB): concept, trends, players, and challenges - EDA Industry Engagement – State of Play - Key perspectives
15.00 – 15.30	COFFEE BREAK				
15.30 – 16.15	The European Defence Technological Industrial Base Industry view	Isabelle MAELCAMP The AeroSpace and Defence Industries Association of Europe (ASD)	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	- The ASD (Mission, Members, Activities) - The European Defence Technological Base - European Defence Procurement Directives an ASD view
16.15 – 17.00	Wider EU policies affecting defence	N.N. European Commission	Lecture Q&A	POLITICAL AND ECONOMIC ENVIRONMENT	- The role of EU in EDAP, EDEM and EDTIB, EDF - Key EU policies and regulations impacting defence - Defence Directives - Security of Supply, etc.

17.00 – 18.00	RECEPTION (networking aperitif) hosted by EDA
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TIME	SUBJECT	LECTURER	METHODOLOGY	MODULE	GENERAL LEARNING OBJECTIVES
Thursday, 4 October 2018 Moderation: Course Director Otto NADERER					
09.00 – 09.45	Europe's Global Strategy and Autonomy	Wolfgang WOSOLSOBE	Keynote Q&A	POLITICAL AND ECONOMICAL ENVIRONMENT	- The EU Global Strategy and other initiatives to foster Europe's autonomy - Way ahead
09.45 – 10.30	Benefits and Challenges of Multinational Programmes	Jochen WALTER NAPMA	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	- An overview of NATO activities related to armaments co-operation, including internal decisions mechanisms (e.g. CNAD) - The main NATO co-operative programmes, the industry participation, including NIAG - NATO Production and Logistics Organization, including NSPA, and the role this organization plays in building military capabilities and promoting interreliability - Examples of NATO strategic programmes such as SAC, AGS, NAEW&C and the concept of the Weapon System Partnership used to analyse various acquisition issues

10.30 – 11.00	COFFEE BREAK			
11.00 – 11.45	Benefits and Challenges of Multinational Programmes	Jörn BRAUER Principal Development Officer NSPA		• NSPA Mission • NSPA Partnerships and activities in the field of Co-operation (e.g. WSP, COMMIT, eProcurement, etc.)
11.45 – 12.00	Course Evaluation Wrap-up Introduction to Expert Level Course	Course Director	Interaction	
12.00 – 12.45	CLOSING ADDRESSES AND CERTIFICATE CEREMONY N.N. Austrian Military Representative to the EU and NATO Roland Van Reybroeck, Director CPS European Defence Agency			

Administrative Details

European Armament Co-operation (EAC) Course 2018

- EAC Awareness Level –

ESDC Activity number 18-19/25.1/1

Sending Parties

- The **European Armament Co-operation (EAC) Course** is open to participants from all EU Member States, participating Member States of the EDA (incl. Norway, Switzerland and Serbia), candidate countries, relevant EU institutions and agencies.
- Participation by course participants from candidate countries is subject to the existence of a **security agreement and an administrative arrangement with EDA** at the time when the course starts.
- For all participants, an EU Security Clearance "**Restraint UE**" is mandatory. This document has to be presented at the first day of the course.

Modalities

- The maximum size of the course will be limited to 40 participants.
- The course will be preceded by a mandatory Internet-based Distance Learning (IDL) preparatory module (AKU 1 CSDP History, AKU 2 Global Strategy, AKU 4 Crisis management structures and chain of command, AKU 15 Armaments Cooperation and AKU 21 Intercultural awareness) starting on 03 September 2018. The residential part of the course will take place in Brussels from 2 to 4 October 2018. **The IDL phase needs to be completed by 3 October 2018 COB.**

- Participant's attendance at the course is mandatory on all days. *A certificate will be awarded on the last day to those course participants who have completed the full course, including the IDL phase. (s. u. "Certificate of Attendance)*

Registration of participants

- EU Member States, EU institutions and relevant agencies are invited to identify their appropriate candidates via the ESDC secure internet system ENLIST (<https://webgate.ec.europa.eu/ENLIST/web/app.php/login>) by their designated nominators. Other invited parties are expected to **send the full name and the E-mail address** of their candidates to the **ESDC Secretariat** under secretariat-esdc@eeas.europa.eu in order of priority.
The registration period will end on 10 September 2018.
- Selection of the course participants is the responsibility of the organizers.

Support

- Communication between participants, the organizers and the ESDC secretariat will make use of email and internet.
- Sending authorities will bear all costs related to the participation to the course, including accommodation, food and travel expenses.

Languages

The language regime of the CSDP will apply (English and French without translation).

Certificate of Attendance

- Availability will be considered an explicit selection criterion: each participant should be able to complete all residential modules of the course and the Internet-based Distance Learning (IDL) parts.
- A certificate of attendance signed by the High Representative of the Union for Foreign Affairs and Security Policy will be awarded to the participants according to the agreed modalities (Modalities of the ESDC Certificate/Doc:SC/2009/022 as of 31 August 2009).

Course venue

The course venue for all three days will be the **European Defence Agency** (Rue des Drapiers 17-23, B-1050 Belgium).

The administrative details to the **EAC Expert Level Course** from 19 – 23 November 2018 in Maribor/Slovenia will be distributed following acceptance to the Awareness Level Course in September 2018.

Points of Contact

Administrative Issues:

ESDC

ESDC training manager

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Content Issues:

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