



# Executive Training Program on "Digital PA: Innovation, Transformation and Leadership. Comparing experiences in Germany and Italy"

#### **Overall Programme**

Draft 21 June 2022





#### Proposed Programme for Part I

## MODULE 1: 11 to 13 July 2022 (Monday to Wednesday) Online Training, 3 half-days

11 July 2022, Monday Introductory Day and Overview	
Time	Activity
og:30 am to 10:45 a.m.	Opening and programme introduction  The Italian Ambassador in Berlin may be invited to give a short welcome (TBC)  Presentation of the Hertie School - The University of Governance in Berlin  • Prof. Dr. Andrea Römmele, Dean Executive Education, Hertie School  • Ms. Eva Savinova, Head of Operations, Executive Education, Hertie School  Presentation of the SNA  • SNA representative  Introduction round
11:00 a.m. to 12:45 p.m. (with short breaks)	<ul> <li>Introduction to the German System and Public service. Modernization of the public administration.</li> <li>Andrea Römmele, Dean of Executive Education and Professor of Communications in Politics and Society, the Hertie School (TBC)</li> </ul>
12:50 to 1:00 p.m.	Short wrap-up in preparation for the next session

•	12 July 2022, Tuesday (CONFIRMED) Theme: Challenges and Future of Digital Transformation	
Time	Activity	
9:45 a.m. to 10:00 a.m.	Recap of previous day	
10:00 a.m. to 11:30 a.m. (with short breaks)	<ul> <li>Current Challenges and Future of Digital Transformation I</li> <li>Prof. Dr. Gerhard Hammerschmid, Director of the Centre for Digital Governance, the Hertie School</li> </ul>	
11:45 a.m. to 1:15 p.m. (with short breaks)	<ul> <li>Current Challenges and Future of Digital Transformation II</li> <li>Prof. Dr. Gerhard Hammerschmid, Director of the Centre for Digital Governance, the Hertie School</li> </ul>	





12 July 2022, Tuesday (CONFIRMED) Theme: Challenges and Future of Digital Transformation	
1:15 p.m. to 1:30 p.m.	Short wrap-up in preparation for the next session

13 July 2022, Wednesday (CONFIRMED) Theme: Forecasting and Scenario Workshop	
Time	Activity
9:45 a.m. to 10:00 a.m.	Recap of previous day
10:00 a.m. to 11:30 a.m. (with short breaks)	<ul> <li>Forecasting and Scenario Workshop: Digital Italy</li> <li>Oliver Gnad, Hertie School Adjunct and Managing Director, Bureau für Zeitgeschehen (BfZ) GmbH</li> </ul>
11:45 a.m. to 1:15 p.m. (with short breaks)	Forecasting and Scenario Workshop: Digital Italy  Oliver Gnad, Hertie School Adjunct and Managing Director, Bureau für Zeitgeschehen (BfZ) GmbH
1:15 p.m. to 1:30 p.m.	Short wrap-up Evaluation of Module 1

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## MODULE 2: 18 to 20 July 2022 (Monday to Wednesday) Online Training, 3 half-days

18 July 2022, Monday (CONFIRMED) Theme: Public Sector Innovation and Digitalization	
Time	Activity
9:45 a.m. to 10:00 a.m.	Recap of Module 1, short introduction of Module 2
10:00 a.m. to 11:30 a.m. (with short breaks)	Session on Public Sector Innovation I  • Kai Wegrich, Professor of Public Administration and Public Policy, the Hertie School





18 July 2022, Monday (CONFIRMED) Theme: Public Sector Innovation and Digitalization	
11:45 am to 1:15 p.m. (with short breaks)	Session on Digitalization and Public Sector Innovation II  • Kai Wegrich, Professor of Public Administration and Public Policy, the Hertie School
1:15 pm to 1:30 pm	Short wrap up in preparation for the next session

19 July 2022, Tuesday (TO BE CONFIRMED) Theme: Technology Policy and Cybersecurity	
Time	Activity
9:45 a.m. to 10:00 a.m.	Introduction and recap of previous day
10:00 a.m. to 11:30 a.m. (with short breaks)	Meet and Greet Session with the Federal Ministry of the Interior and Community (BMI), specific time to be confirmed  • Hop Dr Markus Richter (TO BE CONFIRMED)
11:45 a.m. to 1:15 p.m. (with short breaks)	<ul> <li>Hon. Dr.Markus Richter (TO BE CONFIRMED)         State Secretary at the Federal Ministry of the Interior and Community and Federal Government Commissioner for Information Technology     </li> </ul>
1:15 p.m. to 1:30 p.m.	Short wrap up in preparation for the next session

20 July 2022, Wednesday (CONFIRMED) Theme: Artificial Intelligence and Government	
Time	Activity
9:45 a.m. to 10:00 a.m.	Recap of previous day
10:00 a.m. to 11:30 a.m. (with short breaks)	<ul> <li>Artificial intelligence and Government I</li> <li>Prof. Dr. Gerhard Hammerschmid, Director of the Centre for Digital Governance, the Hertie School (TBC)</li> </ul>
11:45 a.m. to 1:15 p.m. (with short breaks)	<ul> <li>Artificial intelligence and Government II</li> <li>Prof. Dr. Gerhard Hammerschmid, Director of the Centre for Digital Governance, the Hertie School (TBC)</li> </ul>
1:15 p.m. to 1:30 p.m.	Short wrap up in preparation for the next session





#### Proposed Programme for Part II

Part II programme (Module 3) will be held at the Scuola Nazionale dell'Amministrazione venue at Centro Residenziale e Studi and at Royal Palace in Caserta, Italy.

### MODULE 3: 03 and 04 October 2022 (Monday and Tuesday) Face-to-Face Training

o3 October 2022, Monday Theme: Digital Leadership — In Search of New Models of Leadership in PA and Leading Change	
Time	Activity
9:30 a.m.	Arrival and registration of participants
10:00 a.m. to 10:30 a.m.	<ul> <li>Introductions and Recap of the Online Modules and Introductions to the Face-to-Face Content of the Programme</li> <li>Amb. Massimo Gaiani, Scuola Nazionale dell'Amministrazione</li> <li>Andrea Römmele, Dean of Executive Education and Professor of Communications in Politics and Society, the Hertie School</li> </ul>
10:30 a.m. – 1:30 p.m. (with breaks)	<ul> <li>Presentation on Digital Leadership Challenges of Italy</li> <li>SNA representative</li> <li>In search of new models of leadership in PA</li> <li>Prof. Johanna Mair, PhD, Professor of Organization, Strategy and Leadership, Hertie School (TBC)</li> </ul>
1:30 p.m. – 3:00 p.m.	Lunch at the Centro Residenziale e Studi
3.00 p.m – 4.30 p.m.	<ul> <li>Leading change</li> <li>Prof. Johanna Mair, PhD, Professor of Organization, Strategy and Leadership, Hertie School (TBC)</li> </ul>
After 4.30	Optional activity or free time of the participants

o4 October 2022, Tuesday Theme: Digital Leadership - Team work and Conflict and Negotiation in the context of Digital Leadership	
Time	Activity
9:30 a.m.	Arrival and registration of participants
10:00 am to 1:30 p.m.	Session on Teamwork: coordinating mechanisms and practices  • B. Quacquarelli, Scuola Nazionale dell'amministrazione (TBC)
1.30 p.m. – 3.00 p.m.	Lunch at the Centro Residenziale e Studi





o4 October 2022, Tuesday Theme: Digital Leadership - Team work and Conflict and Negotiation in the context of Digital Leadership	
3.00 p.m. – 4.30 p.m.	Session on Conflict and negotiation: strategy and techniques Or Session on Agile Leadership in the context of Digital Transformation Speaker (TBC), Scuola Nazionale dell'Amministrazione
4.30 p.m. – 6.00 p.m.	Wrap-Up, Evaluation Closing and Certificate Ceremony  • Amb. M. Gaiani, Scuola Nazionale dell'Amministrazione  • Prof. G. Mangia, Scuola Nazionale dell'Amministrazione

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