SUMMER SCHOOL ON AGILE GOVERNANCE

4-7 July 2022

EUI School of Transnational Governance

Via Cavour 65, Florence, Italy

Programme Description

In times of accelerating technological development, as well as existential risks such as climate change and infectious diseases, agile governance is becoming a "must have" for governments, businesses and international organisations. Being able to anticipate future events, quickly reorganise in times of disruption and adequately respond to fast-changing environments is an essential feature of agile organisations.

Originally developed in the private sector, as an emerging characteristic of thriving organisations, the notion of agile governance has gradually been adapted to the domain of governments and institutions, where it is now inspiring far-reaching reforms, gradually charting the future of government. Since 2020, institutions such as the US Government and Accountability Office and the Government of Japan have adopted initiatives on agile governance; and the governments of Canada, Denmark, Italy, Japan, Singapore, UAE and UK signed the world's first "Agile Nations" agreement at a panel co-organised by the OECD and the World Economic Forum (WEF).

This Summer School will provide an in-depth introduction to agile governance, defined as adaptive, human-centred, inclusive, multi-stakeholder and sustainable policy-making. Trainers and participants will discuss emerging tools such as foresight and horizon scanning, regulatory sandboxes, GovTech solutions, Artificial Intelligence, policy co-creation, citizen engagement and more.

After a first day of introduction, aimed at shedding light on the concept and tools of agile governance, Day 2 will feature interactive sessions on how to design agile governance systems, how to use foresight and horizon scanning in support of adaptive policymaking, with concrete examples and a group debate with guests from the OECD. Day 3 will be dedicated to the emerging approaches to the regulation of Artificial Intelligence and big data; and also to a discussion of how AI and Big Data can support agile governance through key techniques such as machine learning for predictive analytics. Participants will discuss with data scientists the opportunities and challenges of deploying AI and big data in government, and possible measures to promote the trustworthy use of these powerful technologies. Day 4 will focus on ensuring an inclusive policy process by leveraging public private partnerships and engaging with citizens in co-designing future policy.

The Summer School will have lecturers from the ETGN network, governments, international organizations, and the private sector, in an interactive environment which will include moments of debate, groupwork, as well as a rich social programme in Florence and Tuscany.

Programme Outline

Day 1: Setting the stage: Why do we need agile governance? (09:00 – 17:30)

09:00 – 09:30
Registration

09:30 – 10:30
Keynote and discussion
TBC

10:30 – 11:00
Coffee break

11:00 – 12:30
From agile management to agile governance
Andrea Renda, EUI School of Transnational Governance

12:30 – 14:00
Lunch

14:00 – 15:30
OECD roundtable on agile governance
Nick Malyshev, OECD
Miguel Amaral, OECD

15:30 – 16:00
Coffee break

16:00 – 17:30
Market mechanisms and government agility
Kenneth Amaeshi, EUI School of Transnational Governance

Day 2, Designing agile governance systems (09:00 – 17:30)

09:00 – 10:30
Designing agile governance systems – Part 1
Hiroki Habuka, University of Tokyo

10:30 – 11:00
Coffee Break

11:00 – 12:30
Designing agile governance systems – Part 2
Hiroki Habuka, University of Tokyo

12:30 – 14:00
Lunch
14:00 – 15:30
Can transnational governance be agile?
Francois Lafarge, L'Institut national du service public (INSP)
Alexandrina Soldatenko, L'Institut national du service public (INSP)

15:30 – 16:00
Coffee

16:00 – 17:30
Strategic foresight: The EU's approach to agility
Dimitri Lorenzani, European Commission

Day 3, Artificial intelligence, big data, and agile governance (09:00 – 17:30)

09:00 – 10:30
Ethics and Artificial Intelligence
Alessandra Santacroce, IBM Italia Foundation

Coffee Break
10:30 – 11:00

11:00 – 12:30
Using AI and big data for agile governance – Part 1
Andrea Renda, EUI School of Transnational Governance

12:30 – 14:00
Lunch

14:00 – 15:30
Using AI and big data for agile governance – Part 2
Andrea Renda, EUI School of Transnational Governance
Lucia Velasco, Government of Spain

15:30 – 16:00
Coffee Break

16:00 – 17:30
How international AI cooperation can promote agile governance
Andrea Renda, EUI School of Transnational Governance; with guests joining via Zoom

Social Activity TBC
17:00 – 21:00

Day 4, Opportunities and threats for democracy in agile governance (09:00 – 16:30)

09:00 – 10:30
Citizen engagement for agile governance
Cameran Ashraf, Central European University

10:30 – 11:00
Coffee

11:00 – 12:30
Insights in innovating government: Cross-sectoral collaboration, agile government and others
Thurid Hustedt, Hertie School – the University of Governance in Berlin

12:30 – 14:00
Lunch

14:00 – 15:30
TOPIC TBC
Olaf Osica, College of Europe

Coffee Break
15:30 – 16:00

Closing & awarding certificates
16:00 – 16:30

Learning outcomes
By the end of the Summer School programme, participants will be able to:
- Describe the notion of agile governance, and the ways in which it can strengthen competitiveness, sustainability, and resilience.
- Compare different approaches to agile governance design, from the business and the public sector point of view.
- Determine how horizon scanning and strategic foresight contribute to a more agile policymaking process.
- Examine opportunities and challenges of AI and big data in government.
- Recognise ways in which effective public-private partnerships and an inclusive policy process can strengthen government agility.

Participants Profile
This programme is open to mid-career professionals from the following fields:
- Policymakers at all levels of government
- Senior and mid-career civil servants
- Senior staff in corporations delivering public services
- Early- and mid-career lawyers and economic consultants

- Staff in tech companies developing tools for government
- Researchers focusing on tech and governance

Fluency in English is essential for participation in this training.

Practical Information

The programme will take place in Florence in the Palazzo Buontalenti of the EUI (Via Cavour 65). It includes lunches and coffee breaks during the programme as well as two dinners and additional social activities in Florence and the Tuscan hills.

Participants who might so wish, can express their interest for accommodation in *Sure Hotel Collection De La Pace*, which is five minutes on foot from the venue of the summer school, and fifteen minutes on foot from the Duomo. The cost for four nights at this Hotel booked via the STG is EUR 400.

The ETGN Network

The European and Transnational Governance Network (ETGN), founded in 2018, is a training and development partnership among seven prestigious European academic and research institutions, offering transnational perspectives on governance issues of the 21st century:

- Central European University
- College of Europe, Bruges Campus
- College of Europe, Natolin Campus
- School of Transnational Governance, European University Institute
- Hertie School, the University of Governance in Berlin
- Institut National du Service Public (INSP)
- SDA Bocconi School of Management

The participants of the Summer School will receive a training certificate from the ETGN, a network of seven European institutes that offer top-of-the-market executive education for policy professionals.