



AGENZIA INDUSTRIE DIFESA IS A PUBLIC-SECTOR ENTITY  
ESTABLISHED WITH A VIEW TO RATIONALISING  
AND MODERNISING GOVERNMENT

**aiida** **agenzia industrie difesa**  
*A new partner in government*

progredi  
novando

## MINISTRY OF DEFENSE

Agencia Industria Difesa is a public-sector entity established with a view to rationalising and modernising government (DL 300/99). It is a new agency operating according to industrial criteria, under the supervision of the Ministry of Defense, and its mission is to balance the books of the industrial establishments entrusted to its management, based on the principle of creating social and economic value for both the government and the community as a whole.

The staff employed at the General Management headquarters in Rome has been given the task of ensuring a coordinated and unitary management and most of them come from an industrial background, so that their expertise may be useful in changing the rules and values according to a private-sector approach. The economic improvement of the establishments requires the full use of the available resources, systems and infrastructures; cutting management costs; restoring conditions of operating efficiency; and, above all, capitalising on the skills of the human resources and developing new products and services. The strategy to achieve this is based on two key elements:

- Strengthening the Agency's role as privileged supplier to the Ministry of Defense;
- Making significant inroads into the competition, with the current output or by developing new products, based on the high standards of quality assured by a close relationship with the Ministry.



A modern flexible facility

Agencia Industrie Difesa operates according to market rules, even in its relations with its traditional customer.

Under the three-year contract concluded between the Ministry and the General Director, the former gives priority to the Agency, in connection with its procurement requirements, and the Agency then provides its estimates and feasibility reports, based on market prices and with the commitment to provide certified quality products/services, consistently with the specifications agreed to.

This entails innovating the rationale of government procurement procedures, and the Agency's field of action includes establishing partnerships with private-sector manufacturers and suppliers, to the point of assessing the possibility of transforming a production facility into an undertaking for carrying out public-private partnership projects.

The Agency operates through a streamlined efficient and result-oriented organisation. Its operating facilities are grouped into Ammunition, Manufacturing and Military Shipyard Units and are coordinated by the General Directorate, which performs the basic management functions, and which is chaired by the General Director, who is assisted by a Management Board.



### AMMUNITION AND ORDNANCE ACTIVITIES

The goal here is to revive a longstanding and prestigious tradition, ranging from manufacturing to certification and efficiency control, testing & overhaul, modification and demilitarization services. Some important programs are also under way aimed both at developing new products/services and modernizing and upgrading the current production lines.

New, revamped and modified products

- Hand grenades;
- Ammunition;
- Fuzes;
- Propelling charges.



Efficiency control

- Cartridges;
- Hand grenades;
- Panzerfaust;



- Fuzes;
- Devices/Fireworks;
- Propelling charges.\*
- \* Propellant supervision facility



Demilitarization

- Hand grenades;
- Mines;
- Ammunition and components;
- Rockets;
- Explosives;
- Fuzes;
- Propelling charges.



Overhauling missiles and weapons systems

- TOW;
- Milan;
- Hawk;
- Stinger or Panzerfaust.



### MANUFACTURING ACTIVITIES

Development projects in this field combine the resumption of important traditional productions and broadening the range of products and promoting them on the free market. Several important investment plans are set to be implemented, with a view to modernizing and upgrading the production establishments and facilities and concluding agreements for marketing the products.

The following are currently being produced:

- Nitrocellulose for propellants and paints;
- Nitroglycerin;
- Spherical powder for the military and civilian markets;
- Magazines;
- Ordinary and upmarket books;
- Advertising materials and administrative forms;



- Braided and twisted ropes, with a diameter of between a few millimetres and 120 mm, made of natural and synthetic fibres;
- Naval equipment (nets, mats, rope ladders, etc.);



- Acceptance testing of materials and finished products, this is the only establishment in Italy recognized by R.I.N.A.



- Camp hospital equipment for MoD use (NBC kit, self-medication kit, etc.) and for civil emergencies;
- Strategic drugs (antidotes, orphan drugs) and PMCs;
- Salt supplements, boluses and liqueurs;
- Military Blood Bank.



### SHIPYARD ACTIVITIES

Traditional activities in this field concern the maintenance and repair of and alterations to military and merchant navy crafts and vessels, and testify to the Agency's considerable expertise and tradition in the shipbuilding industry.

The shipyards feature important infrastructures, which have recently received investments for modernising and upgrading the facilities, improving their standing in the naval sector and enabling them to suitably tackle the market challenges.

Activities

- Large-scale maintenance and alteration work and scheduled emergency repairs;
- Structural steelwork and pipe fitting;
- Repair and construction of wooden hulls and fixtures
- VTR repairs, sails and upholstery;
- Repair and overhauling of naval engines and portable motor pumps.



Maintenance and repair of:

- Pumps, air compressors, purification systems, refrigerating systems, oleodynamic systems, propulsion systems;
- Repair of electrical, electromechanical and automation systems, and of central alarm control units;
- Overhauling/recoiling of motors and generators;
- Maintenance and repair of radar, radio, gyro-compass, log and echo-sounding equipment.



Infrastructures

- 1000 m berthing quays;
- 150 m brick docks;
- 70 m/400 t floating docks;
- 70 m/850 t floating docks;
- Gridiron for flat-bottomed boats up to 400 t.

